

Server Virtualisation with VMware

Bachelor Seminar, 7th November 2008

Philipp C. Heckel

Table of Contents

1. Introduction.....	2
2. Evolution of Data Centres and Software Deployment.....	3
2.1. The Idea of Software as a Service.....	3
2.2. The Impact of Virtualisation on SaaS Providers.....	3
3. Defining Virtualisation.....	4
3.1. Advantages of Virtualisation.....	5
3.2. Types of Virtualisation.....	6
3.3. Players on the Virtualisation Market.....	7
3.4. The Anatomy of a Virtual Machine.....	8
3.4.1. The Hypervisor / Virtual Machine Monitor.....	8
3.4.2. Resource Management.....	9
3.4.3. Virtual Processors.....	10
3.4.4. Virtual Memory.....	11
3.4.5. Virtual Networking.....	12
3.4.6. Virtual Hard Drive Disks.....	14
4. VMware Infrastructure.....	15
4.1. Live Migration	15
4.2. Data Centre Automation and High Availability.....	17
5. The Downside of Virtualisation.....	18
5.1. Technical Limitations.....	18
5.2. Business Aspects and Costs.....	19
6. Conclusion.....	20
A. References.....	21

1. Introduction

In the last few years, the Internet has become increasingly important in various fields of our lives. Not only personal households have discovered the nearly endless possibilities of the Web, but also companies found many different ways of gaining revenue through the online world. Most of the global players and many medium-sized IT companies have realised what opportunities the Web and its technologies provide and used them to build up new services for consumers and businesses. In order to compete with the evolving market, companies of traditional business areas such as newspapers or TV broadcasting companies had to diversify their product lines and are forced to react in a fast, flexible and cost efficient way on every day's changes of demands and technologies. In fact, every company has to adapt these technologies efficiently to have a chance in the growing market.

As it brings its benefits, cost savings and new customers, every new technology also comes with the more or less known downsides. Even if IT managers are qualified to consider most of the details in how to use and implement them, new software, hardware or resources will – no matter what – always cause unpredicted problems. Due to the IT dependence of today's companies, every downtime, bug or system overload of a production system directly results in declining profits and higher costs. Especially for service providers, every downtime is business critical to many dependent companies and has to be prevented.

Therefore, companies spend a considerably high amount of money and time to create a stable, flexible and extensible IT environment that supports their business by minimising risks, increasing availability and allowing to provide better service levels to customers.

Virtualisation is a key technology that addresses to achieve these goals. It allows “to run multiple virtual computers on the same physical”¹ system. By creating an abstraction of the underlying hardware, it allows to execute a variety of virtual machines (VMs) on top of a virtualised hardware².

This paper will discuss how the technology of virtualisation works, what advantages it offers and why it is an essential part of today's data centres. The focus will be the server virtualisation solution *VMware Infrastructure*, the flagship product suite of VMware Inc.

1 Virtualization – From the Desktop to the Enterprise; Chris Wolf, Erick M. Halter; p. 2

2 System-Level Virtualization for HPC; Geoffrey Vallée et al.; p. 636

2. Evolution of Data Centres and Software Deployment

Traditionally, each big enterprise – be it an IT company or anything else – had their own IT department, their own IT infrastructure and therefore also a data centre where all required services such as e-mail, SAP and Web servers were hosted. Over the last decade, the ongoing trend of outsourcing has changed a lot in the modern IT landscape. Companies continuously try to eliminate cost generating areas and outsource them to external service providers.

2.1. The Idea of Software as a Service

Not only many data centres, but also applications and services are operated and administered by so called application service providers (ASPs). Unlike the classic approach where software has to be purchased, licensed and installed on company owned servers, “in the Software as a Service (SaaS) model, the application or service is deployed from a centralised data centre across a network [...] providing access and use on a recurring fee basis”³. That is, instead of generating uncompensated costs by running and maintaining required non-revenue generating services, one can concentrate on the core business and leave updates, security fixes and high availability issues to the service provider.

2.2. The Impact of Virtualisation on SaaS Providers

While service providers are expanding their data centres, more and more companies reduce their IT to a minimum and “rent” many applications from ASPs. Hence, service providers have to shoulder thousands of different applications and operating systems (OS) in their own data centre. Each of them has to be available 24/7 and adjustable to the customer's wishes. Managing data centres of this size is very expensive and requires special technologies to be operated efficiently. Server virtualisation, i.e. the hosting of many different guest OSs on one physical system, is a key technology for SaaS providers and has a major impact on their profitability.

Due to the fact that virtualisation reduces the number of required physical servers, a virtualised data centre can minimise the hardware costs while at the same time allowing a flexible way of distributing resources to customers. Multi-tenant applications are designed to serve many customers at the same time, but often don't include the functionality to flexibly distribute available server resources such as memory or processor time. Virtualisation implicitly includes the ability to assign re-

³ Software as a Service: Strategic Backgrounder; *Software & Information Industry Association*; p. 4

sources according to any kind of rules. Service providers can for instance base resource allocation according to their pricing model and hence attract any kind of customer.

Moreover, virtualisation allows SaaS providers to easily provide image-based virtual servers on the one hand, but makes it also possible to customise an application or operating system elaborately on the other hand. That is, service providers can for instance charge a small amount of money for a standardised virtual server with few processor power, and charge a higher price for adjustable systems with more CPU power.

On the application side, many services are designed to serve only one customer or organisation. Virtualisation makes it possible to run normal single-tenant applications as if they were designed for more users without having to redesign them. It also can bring other benefits such as highly isolated systems or a better control over the service levels.

In fact, “the benefits are so significant, that [...] no SaaS provider will be able to be competitive without using virtualisation.”⁴

3. Defining Virtualisation

VMware Inc., “the global leader in virtualisation solutions”⁵, defines *Virtualisation* as “the separation of a resource or request for a service from the underlying physical delivery of that service”⁶. That is, virtualisation provides a layer of abstraction between the physical resources such as CPUs, network or storage devices and the operating system. The separation of hardware functionality from the actual physical hardware allows the creation of an idealised virtual hardware environment in which an operating system can run without being aware that it is being virtualised. In fact, the virtualisation layer, also called *hypervisor*, makes it possible to run multiple operating systems simultaneously on the same underlying hardware.

Each of these *virtual machines* (VM) stands for a complete system and has its own set of freely configurable virtual hardware. It is just like a physical computer – with network card, hard drive, memory and processor. And as with every computer, it is possible to install almost any kind of operating system on it. The underlying virtualisation software, i.e. the virtualisation layer is responsible

4 [SaaS needs virtualization](#); Ilya Baimetov (*Parallels*)

5 [VMware announces VMware Ready Program](#); *New York Times Markets*

6 [Virtualization Overview](#); *VMware Inc.*

for the emulation and mapping of the host's physical resources to the virtual machine and its guest operating system. That approach makes virtual machines almost hardware-independent, so that it can be moved from one host to another without having to argue with compatibility issues.

3.1. Advantages of Virtualisation

Using virtualisation technologies can bring enormous cost savings to companies which are managing their own data centres. In times where services have to be up 24/7 and every second of downtime leads to declining profits, a stable IT environment is an absolute necessity.

Without a virtualised data centre, companies often waste a lot of resources by running only one application per server. In order to minimise the risk of attacks or total system failures, they try to make sure that an application can in no way affect another service in terms of security and workload. A consequence of this “one-application per box” approach is that many servers have a very little degree of capacity utilisation and expensive machines almost lie idle⁷. The whole IT infrastructure is often designed for a worst case scenario instead of being optimised for optimal hardware utilisation. Virtualisation can create an IT environment in which memory and CPU resources are balanced and ideally loaded with up to 60-80 percent of the host's resources.⁸

Furthermore, the considerably high amount of required physical machines in a non-virtualised environment leads to big and cost-intensive data centres with high cooling and operational costs. Not only environmental organisations and activists, but also many IT managers increasingly ask for small and “green” data centres.⁹

Another common challenge in traditional IT data centres is the scheduling and minimisation of planned downtimes in which hardware can be repaired or software can be modified. Since virtual machines can be copied by simply cloning them, one can safely perform security updates or any kind of system changes in the exact same environment as the production machine is running. This allows to maximise server availability and uptime significantly. VMware for instance claims to have customers that are running their VMs for over three years without a second of downtime.¹⁰

7 Building the Virtualized Enterprise with VMware Infrastructure; *VMware Inc.*; p. 3

8 Virtualization – From the Desktop to the Enterprise; *Chris Wolf, Erick M. Halter*; p. 5

9 Strategien für ein energieeffizientes Data Center; *Jana Behr*; p. 96

10 Understanding Full Virtualization, Paravirtualization, and Hardware Assist; *VMware Inc.*

3.2. Types of Virtualisation

In contrast to desktop virtualisation in which an operating system is the basis for the abstraction layer (*hosted*), most server virtualisation solutions don't need a full underlying host OS (*bare-metal*). The *bare-metal* or *hypervisor* architecture “is the first layer of software installed on a clean [...] system”¹¹. There are generally three well known approaches being used by the top virtualisation projects, that is *full virtualisation*, *paravirtualisation* and *hardware assisted virtualisation*.

They all have in common that they make use of the typical privilege levels of the processor architecture in order to operate directly on the physical hardware – in the supervisor mode. The major virtualisation solutions support different processor architectures, but nearly all of them work with the x86 architecture. The x86 has a hierarchical ring architecture with four rings. *Ring zero* for privileged instructions of the operating system (kernel), *ring one* and *two* for device drivers and *ring three* for application instructions.

Full virtualisation creates a fully simulated machine by placing the abstraction layer in the lowest ring and moving the guest operating system up to ring one. Every privileged instruction of the guest system is being trapped and rewritten (*binary translation*) by the virtualisation software and then passed to the actual hardware. User applications can run their non privileged code directly and with native speed on the processor. The hypervisor simply passes the unmodified code to the CPU so that there is almost no virtualisation overhead. Neither the guest OS nor the physical hardware are aware of the virtualisation process which is why this approach supports the widest range of operating systems and hardware.

Unlike full virtualisation, the technique of *paravirtualisation* requires the guest OS to be aware of the fact that it's being virtualised. In order to communicate with the virtualisation layer, the guest system has to be modified. Instead of trapping all kernel instructions, the paravirtualised guest only handles and translates the non-virtualisable code and therefore runs much more instructions with near-native performance. Moreover, it can use the guest's device drivers and therefore support a wide range of hardware. The downside is that since the kernel has to be modified, only open source operating systems can be used as a paravirtualised guest. A well known project using this technique is Citrix's server virtualisation product XenServer.

¹¹ [Virtualization Overview](#); VMware Inc.; p.4

A fairly new approach is the *hardware assisted virtualisation*. It is based on a new CPU mode¹² level below ring zero in which the virtualisation layer can execute privileged instructions. Each non-virtualisable instruction call “is set to automatically trap to the hypervisor, removing the need for either binary translation or paravirtualisation”. Due to the hardware based virtualisation support, the guest operating system doesn't need to be modified and therefore mostly provides a better performance. A drawback of this approach is that the high number of traps leads to a high CPU utilisation and hence might affect scalability.¹³

3.3. Players on the Virtualisation Market

The ongoing trend towards complete server virtualisation solutions and the raising demand has led to a very competitive market. Even though VMware Inc., a company owned by EMC, still dominates the market, other big companies such as Microsoft or Citrix are actively pushing their own products.

The key product of the market leader VMware is a suite called *VMware Infrastructure* which was launched June 2006 and consists in the basic form of the hypervisor *ESX*, a managing software and backup functionalities. Additional features such as high availability functions or the ability to live migrate virtual machines can be purchased as add-ons. The ESX supports various operating systems and is a mature and production proven system.

Microsoft recently launched its *Hyper-V* hypervisor technology as a part of Windows Server 2008. The successor of Virtual Server 2005 is a relatively new technology that supports many different Windows versions and the Red Hat Enterprise Linux. At this point, it isn't able to live migrate virtual machines and generally has a limited functionality. Since Microsoft's product is much cheaper than for example VMware's solution, it remains to be seen what product will be established.¹⁴

Citrix Systems, a virtualisation specialist mostly known for the remote desktop application Metaframe/XenApp, competes with its server virtualisation product called *XenServer*. It uses the open-source Xen hypervisor which is based on a Linux kernel and provides almost the same functionality as VMware Infrastructure.

12 cp. *Intel Virtualization Technologies (Intel VT)* and *AMD Virtualization (AMD-V)*

13 [Understanding Full Virtualization, Paravirtualization, and Hardware Assist](#); *VMware Inc.*

14 [Virtualization: Microsoft's Price Versus VMware's Features](#); *Roger Smith*; InformationWeek

3.4. The Anatomy of a Virtual Machine

After getting some insight in why virtualisation is so important for today's data centres and getting to know the main techniques, it might be interesting to know what components virtualisation software typically uses and how it actually works.

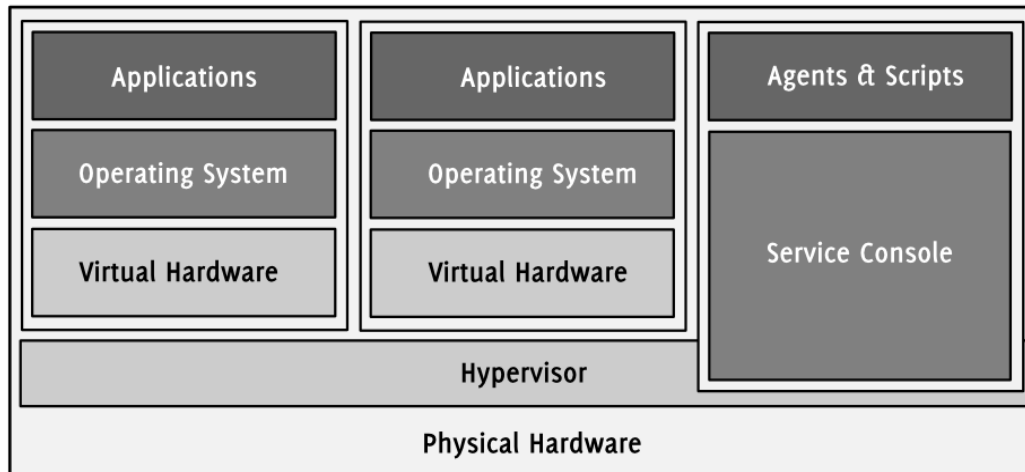


Figure 1: Virtual machines are running on top of the hypervisor.¹⁵

Since the fundamental ideas of all virtualisation solutions are similar, the main components of each software are the same and fulfil the same tasks. This paper will briefly describe the essential parts of a typical virtualisation software and will take a closer look on VMware's ESX/ESXi hypervisor.

3.4.1. The Hypervisor / Virtual Machine Monitor

As mentioned earlier, a *hypervisor* is the core technology of each virtualisation software and is often referred to as the abstraction or virtualisation layer. It “manages most of the physical resources on the hardware, including memory, physical processors, storage, and networking controllers”¹⁶. Moreover, it includes other base functionalities such as scheduling and allows the creation of completely isolated VMs which then can be run within its scope. Depending on the architecture and implementation of the hypervisor, the extended functionality greatly varies. Each virtual machine is supervised and controlled by the *virtual machine monitor* (VMM). It implements the hardware abstraction and is responsible for the execution of the guest systems and the partitioning of available resources. Hence, the VMM is a part of the hypervisor that protects and isolates virtual machines

¹⁵ Figure based on [Building the Virtualized Enterprise with VMware Infrastructure](#); VMware Inc.; p. 5

¹⁶ [Introduction to VMware Infrastructure](#); VMware Inc.

from each other and decides which VM can use how many resources¹⁷. Since the scope of functions overlaps and depends on the implementation, both terms are used as a synonym in most literature.

VMware provides two different bare-metal hypervisors, the ESX and the ESXi. Both are light-weight operating systems optimised for virtualisation that use different versions of VMware's proprietary system core *VMkernel*. The kernel controls RAM, CPU, NICs and other resources (*resource manager*) and provides access to the physical hardware (*hardware interface layer*). It also includes a small set of *device drivers* of the certified and ESX/ESXi compatible hardware. VMware intentionally tries to keep the host's memory and disk footprint small in order to increase stability and minimise system failures. A small memory footprint also reduces the interference with running VMs and applications and has a direct impact on their speed.¹⁸

As for the ESX, it can be additionally controlled by the *service console*, a full Red Hat Enterprise Linux distribution. The console provides tools to customise the ESX host and allows the installation of custom agents and scripts as on any other Linux system. Important to mention is that the ESX is not based on a Linux system.¹⁹ The service console is just an interface to access and configure the underlying system and can be thought of as a virtual machine with more access.

The ESXi is a slim version of the ESX which is given away by VMware for free. Apart from many other enterprise features, it lacks of the service console and the support for high availability, live migration and consolidated backups. The disk footprint of the ESXi is only 32 MB which makes it possible to run it from a USB stick or to directly embed it in servers. Most OEMs such as Dell, IBM or HP offer servers with an embedded version of ESXi.

Since both the ESX and the ESXi are very similar and are based on the same code, it can also be referred to as the ESX/ESXi hypervisor.

3.4.2. Resource Management

The host computer on which the virtualisation software is running provides resources such as memory or processors. As any other operating system, the hypervisor is responsible for their management and the provision of interfaces to access them. In addition to the normal OS functionalities, it has to partition and isolate available resources and provide them to the running virtual machines.

17 VMware and CPU Virtualization Technology; Jack Lo / VMware Inc., p. 7

18 System-Level Virtualization for HPC; Geoffrey Vallée et al.; p. 638

19 VMware ESX – Automatisierung, Befehle, Scripting; Dennis Zimmer; p. 29

Modern hypervisors like the ESX/ESXi treat a physical host as a pool of resources that allows their dynamic allocation to its virtual machines. Each resource pool defines a set of lower and upper limits for RAM and processor time. Virtual machines in a pool are only provided with its resources and cannot see whether there are more available. In a resource pool with 8x2 GHz and 8 GB RAM for instance, one could easily run two VMs with each 4 GHz and 2 GB RAM and another eight with each 1 GHz and 500 MB RAM.

3.4.3. Virtual Processors

Each VM is featured with one or many freely configurable virtual CPUs. Each virtual CPU behaves like a real processor, including registers, buffers and control structures. The virtual machine monitor makes sure that a VM only uses the resources that have been assigned to them and ensures a complete isolation of the context. Most virtualisation solutions allow to equip VMs with more virtual CPUs than there are actually available. Extensions make it possible to use a physical multi-core environment by dynamically assigning CPUs to virtual machines. The exact behaviour of the physical processors depends on which technology the virtualisation software uses.

The ESX/ESXi hypervisor is an implementation of the full virtualisation approach with few elements of paravirtualisation. That is, the VMM directly passes and executes user-level code to the real CPU with no need for emulation (*direct execution*). This approximates the speed of the host and is much faster than the execution of privileged code. The guest OS code and application API calls are executed in the much slower *virtualisation mode*.²⁰ The hypervisor only supports the x86 architecture and makes high demands on the hardware, but is very flexible in terms of CPU time partitioning. The frequency of all physically available processors is simply summed up and can be freely assigned to any virtual machine. By assigning minimum and maximum boundaries, one can make sure that a VM doesn't eat up more CPU than allowed. The VMM is in charge of controlling these limits.

Even though the guest operating system doesn't need to be aware of the virtualisation and perfectly works without any additional code, VMware provides a package called *VMware Tools* for the guest OS. If one installs the package on the guest system, it automatically provides optimised device drivers, e.g. for network cards or shared folders between host and guest.

²⁰ VMware ESX – Automatisierung, Befehle, Scripting; Dennis Zimmer; p. 33

3.4.4. Virtual Memory

The memory management of virtual machines is very complex and also handled by the VMM. Every running VM is provided with virtual RAM and has no direct access to the physical memory chips. The hypervisor is responsible for reserving physical memory for the assigned virtual RAM of all guest systems. Just like a normal operating system creates and manages page tables and a virtual address space for each application, the virtualisation layer presents a contiguous memory space to the VM. The guest OS is not aware of the fact that every performed “physical” memory access is trapped by the VMM and translated to a real physical address. Hence, the actual process of mapping the VM's memory to the host's physical RAM is completely transparent.

In the scope of CPU virtualisation, the total amount of assigned processor time has to be less or equal to the actual available amount. That is, it's impossible to assign 2 and 3 GHz to two virtual machines of one host if the total available amount is only 4 GHz. In contrast to that, some hypervisors allow to assign more memory to a VM than is physically available. Similar to normal operating systems, the hypervisor uses a swap to extend the RAM. That means, a VM sees the amount of memory that has been assigned to it, no matter how much is really physically available. One could for example assign 3 GB RAM even if the host system provides only 2 GB.

Today's operating systems have various swapping strategies but are typically programmed to swap only if it is really required. Hence an operating system naturally uses most of the memory that the hypervisor provides. Since the virtual machine's guest doesn't know that the data in its “physical” RAM is being swapped, it rather fills the “fast” memory.²¹ While this brings performance advantages in normal environments where the RAM is not being partially swapped, it leads to a dramatic loss of performance in virtualised operating systems when the limit of physically available RAM exceeds.

The ESX/ESXi hypervisor implements various functionalities to completely control and partition the available memory. In addition to the described over-commitment of memory, it includes a number of technologies to control the usage of RAM within the virtual machines.

It might for instance be necessary to take back physical memory resources from a VM in order to give it to another one. Maybe one has added a new VM and likes to reserve at least 500 MB memory for it. At that moment, the VMM has to get back the physical resources from running VMs.

²¹ Virtualization – From the Desktop to the Enterprise; Chris Wolf, Erick M. Halter; p. 9

To do so, the hypervisor must be able to dynamically force VMs to start the swapping process instantaneously and release data from its virtual RAM. VMware solves this problem with a function called *Memory Ballooning*. To function correctly, it requires the installation of *VMware Tools* inside the guest system.

Another function, the *Memory Idle Tax*, bars the VM from keeping unaltered data too long in the memory. By charging more for idle memory pages, the guest OS will tend to swap them earlier than it had done it without the tax.²²

3.4.5. Virtual Networking

Virtualisation would hardly be useful at all if it wasn't possible to somehow network VMs together and connect them to a LAN or the Internet. Virtual machines can be connected to a network just like any physical machine. For this purpose, they can be equipped with virtual network interface cards (vNIC) which behave just like normal network cards. Each vNIC has its own MAC address and therefore its own identity on the network. The operating system communicates with the network card through its standard device drivers and therefore requires no changes in the kernel.

A virtual network is a network of VMs running on the same host. Each VM has one or more virtual network cards and is connected to a *virtual switch* (vSwitch). The host system provides at least one virtual switch that logically connects the virtual machines with each other. A vSwitch routes sending and receiving data from or to virtual machines internally. That is, any traffic between VMs doesn't leave the host computer and isn't sent through any physical cables. In addition to the virtual ports where VMs can connect to, a virtual switch has one or more uplink ports to which Ethernet interfaces of the host computer can be connected. That allows to interconnect the virtual network on the host computer with the outside network beyond the host's NIC. For connections between an outside net and a virtual machine, the vSwitch behaves just like a physical switch.

²² VMware ESX – Automatisierung, Befehle, Scripting; Dennis Zimmer; p. 33

VMware ESX Resource Management Guide; VMware Inc.; p. 138

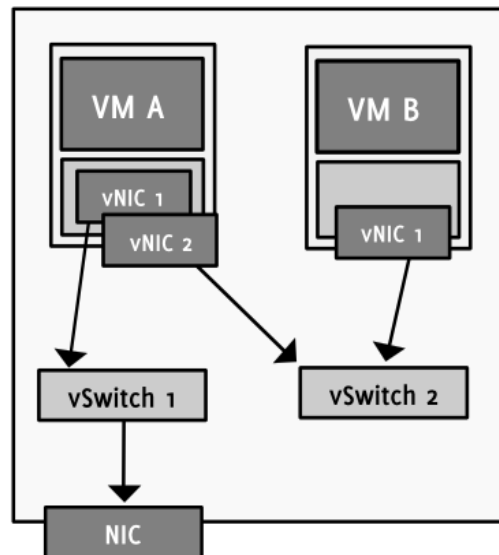


Figure 2: Virtual machines can be connected to both internal and external networks. Virtual machine B has no access to the external network.²³

Even though the basic tasks are the same as for physical switch boxes, there are few differences where virtual switches extend or reduce the functional range. VMware enforces a single-tier architecture in their virtual network, i.e. there is only one layer of virtual switches. Due to the fact that this doesn't allow interconnecting vSwitches, “the Spanning Tree Protocol (STP) is not needed and not present”.²⁴ STP is used by physical switches to prevent the configuration of network loops.

If more than one Ethernet interface is connected to the uplink ports, VMware provides a technique to use them as a team. The feature called *NIC teaming* allows the creation of a fail-safe and load-balanced network environment. The team of NICs can be configured to spread the network traffic and share the load to avoid bottleneck situations of data packets. At the same time, it creates a failover configuration in which the malfunction of one NIC doesn't lead to a total breakdown of the whole system.²⁵

Another important feature of VMware Infrastructure and the ESX/ESXi hypervisor are *Port Groups*. A port group can be defined as a group of virtual machines connected to a virtual switch that form their own Virtual Local Area Network (VLAN). That is, one chooses the VMs that are supposed to be in the same virtual network and assigns them to a specific port group. Hosts of the same port group or VLAN can communicate with each other as if they were connected to the same

²³ Figure based on [VMware Virtual Networking Concepts](#); VMware Inc.; p. 6

²⁴ [VMware Virtual Networking Concepts](#); VMware Inc.; p. 5

²⁵ [VMware Infrastructure Online Library](#); VMware Inc.; chapters “Networking Concepts” and “Virtual Switches”

switch, even if they are located in different physical locations. Hence, migrating a VM from one ESX host to another doesn't change anything in its location within the virtual network.²⁶

3.4.6. Virtual Hard Drive Disks

Just like providing memory, network cards or CPU resources, it is possible to assign many different virtual hard drives disks (HDD) to a VM. Unlike other resources, hard drive virtualisation is much more flexible. The hypervisor doesn't necessarily map every access to a physical HDD but creates virtual disks encapsulated in normal files. That is, a virtual disk is nothing more than a large file stored on a physical disk. The operating system within the VM accesses virtual disks like normal IDE or SCSI drives by using its internal OS mechanisms. Hence, they can be formatted with every file system and behave like a normal physical disk.

The major advantage of virtual disks is that in addition to normal HDD functionalities, they can be moved and copied like any other file. Therefore it is possible to store them locally on the host's disk as well as on drives inside the network. The latter one is more typical especially in enterprise data centres. In addition to a virtual machine network, companies usually create a second so called storage LAN to connect network devices with each other and the hosts.

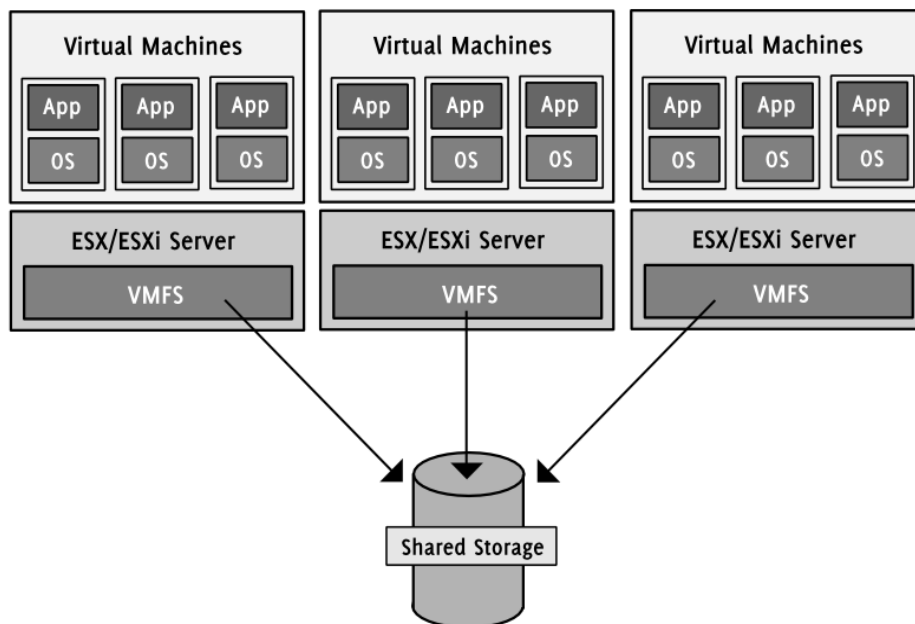


Figure 3: Virtual disks are usually stored on the network.

VMFS allows to access the same storage from different ESX hosts simultaneously.²⁷

²⁶ Advanced Server Virtualization; David Marshall et al.; p. 365

²⁷ Figure based on Building the Virtualized Enterprise with VMware Infrastructure; VMware Inc.; p. 7

The ESX/ESXi hypervisor supports storing virtual HDDs on direct attached SCSI drives or on shared SAN, NAS or iSCSI storage. VMware developed a special file system for the network devices, the *Virtual Machine File System* (VMFS). It allows “multiple physical hosts to read and write to the same storage simultaneously [and] provides on-disk locking to ensure that the same virtual machine is not powered on by multiple servers at the same time”. That means that a single storage device can be used to store many virtual disks for VMs on different hosts. If a VM is running, VMFS makes sure that the virtual disk is locked until the VM is being powered down or crashes. If it fails, it can be restarted on another ESX by using the same disk file.²⁸

4. VMware Infrastructure

VMware Infrastructure is a full data centre virtualisation solution. Its core technology is the ESX hypervisor that manages the virtual machines of one host. By combining many ESX hosts and connecting them with an internal network, the virtualised servers create a so called *cluster* and form flexible virtualised data centre. Since the servers running in the data centre are VMs, one can easily move them around between different hosts. The additional software *VMotion* makes it possible to move VMs to another physical host while they are running and without experiencing any noticeable downtime. VMware's *Distributed Resource Scheduler* (DRS) automates this process by live migrating VMs to hosts with the most available resources. If a physical host crashes, the purchasable add-on *High Availability* (HA) can restart the VMs on a different ESX host.

4.1. Live Migration

Virtualising various operating systems on a host allows a very intensive usage of the available resources of a server. It maximises hardware utilisation and makes it possible to run a VM on almost any host system. However, it increases the dependence of all running VMs to their underlying physical server. If only one server fails or has to be replaced, many virtual machines are affected.

Live migration is a technology that addresses to solve this problem by allowing to move running virtual machines from one host to another. That is, if a physical server has to be taken down for maintenance, virtual machines running on this host can be moved to other available servers of the cluster. During the process of migrating a running OS with all its applications, every service stays

²⁸ Virtualization – From the Desktop to the Enterprise; Chris Wolf, Erick M. Halter; p. 10

Building the Virtualized Enterprise with VMware Infrastructure; VMware White Papers; p. 7

online and doesn't notice that the physical location of the CPU and memory it is using has changed. This includes connections as well as file handles and sockets. Even the IP address stays the same so that nothing has to be reconfigured inside the VM. Live migration is hence a handy tool to minimise the time in which important customer services are unavailable and improves data centre manageability significantly.

However, not every server hardware is appropriate to use as a live migration host. VMware's implementation of the technology, *VMotion*, makes high demands on the hardware and precisely defines the requirements to be able use it. Especially in terms of processors, VMware published many compatibility guidelines and exact specifications of what CPUs are supported. Thinking of the fact that virtualisation abstracts the underlying hardware from its functionality, one might wonder why VMotion still is so hardware-dependent.

The problem VMware shares with other virtualisation vendors is that not all CPU instructions are virtualised and hence no total hardware-independence is given. As described above²⁹, non-privileged instructions are executed directly on the underlying CPU without rewriting them. This works fine as long as the capabilities of the CPU don't change while the application is running. Due to the fact that exactly this happens while the operating system is being migrated to a different machine, the application will most certainly crash if it wants to execute an instruction that the “new” CPU doesn't support. Hence, both source and destination CPU have to support the same feature set to make VMotion work.³⁰

The detailed technical implementation differs depending on the vendor, but the basic idea of the migration process is similar. In order to facilitate the migration, both source and destination host have to be connected to the same network and must be able to access the virtual disk of the VM. Migrating a VM requires transferring the in-memory state of a machine to the destination host. That includes the kernel-internal state (e.g. active TCP connections) and the application-level state with all open processes.³¹ The process basically divides into three phases.

The VM is running on the source host. After making sure that the destination host provides enough resources to run the virtual machine, the VM's memory pages are copied iteratively to the destination host. The full memory image of the virtual machine is copied once and all pages that

29 cp. section 3.4.3, Virtual Processors

30 [VMware VMotion and CPU Compatibility](#); VMware Inc.

31 [Live Migration of Virtual Machines](#); Ch. Clark, K. Fraser et al.; Cambridge University

have been dirtied while the copying was in progress are scheduled to be resent in the successive rounds. That way, fewer pages have to be send in every cycle while the VM on the source host can continue to run (*pre-copy/push phase*). When a beneficial point in time is reached and the amount of transferred pages constantly stays low, the VM on the source host is being suspended and the network traffic is redirected to the destination host. To inform the machines in the network that the MAC address of the physical host has changed, an ARP reply is sent either to the router or directly to the machines in the ARP cache of the VM. At this point, both source and destination hold a consistent copy of the VM, so that the source VM can be resumed in case of an error. After this stage has been successful completed, the VM is resumed on the destination host (*stop-and-copy phase*). Even though the virtual machine is already running on the new host, it is possible that not all parts of the memory have been copied completely. If the guest operating system accesses a memory page that has not yet been transferred, the page is faulted by the VMM and pulled over the network. After the memory reaches a consistent state, the VM on the destination host is activated and the image on the source host can be deleted (*pull phase*).³²

4.2. Data Centre Automation and High Availability

Even though live migration simplifies the maintenance works and makes it easier to load balance VMs among different ESX hosts in a cluster, it lacks of the ability to automatically manage the data centre without human interactions. VMware's *Distributed Resource Scheduler* (DRS) tries to fill this gap by providing a framework for this purpose. DRS automatically migrates VMs to different hosts in a cluster based on freely definable rules. It monitors the resources on all registered ESX hosts and balances the load according to the current needs and the specified priorities of the virtual machines. This can reduce the amount of required administration and contribute to an optimal utilisation of the data centre.

Additionally to the automated load balancing and utilisation control via DRS, VMware offers a solution to provide highly available data centres. The additional component *High Availability* (HA) monitors virtual machines and restarts them on another physical server if it they aren't available. For this purpose, it sends so called heartbeats to each VM in a definable interval of time. If a VM doesn't respond, HA considers it as crashed and tries to restart it either on the same or on a different ESX host.

³² Live Migration of Virtual Machines; Ch. Clark, K. Fraser et al.; Cambridge University
Provisioning and Migrating Virtual Machines; Cl. Wagnon; VMware Inc.

5. The Downside of Virtualisation

Vendors of virtualisation solutions often praise their software and make companies believe that a virtualised infrastructure reduces their expenses immediately. And in fact, virtualisation certainly can reduce costs in various fields. But without considering all potential problems beforehand, it can turn to a losing deal very quickly. To make sure that this doesn't happen, both technical and business analysis are a necessity.

5.1. Technical Limitations

From a company's point of view, the major problem of the currently available virtualisation solutions is probably that they are not compatible to each other at all. Citrix, Microsoft and VMware merchandise their own products each with its own proprietary system without having to meet any standards. Having to choose between these products, companies have to bind themselves to one particular vendor for a long period of time. After they have chosen a solution, it is not possible to switch to another vendor's product even if it would match better to the current business needs. For big data centres, this incompatibility could have enormous consequences and makes the analysis of what-if scenarios exceptionally important. Not only are there incompatibilities between the different vendors' software, but also within each specific product many compatibility issues occur.

The for an automated data centre essential process of live migration only works if many qualifications are fulfilled. It is for instance not possible to migrate a virtual machine from a host with an AMD processor to an Intel based machine. Differences in the architecture and the feature set of both vendors make a live migration in most cases impossible.³³ In fact, the different instruction sets such as x86, i64 or PowerPC are a general problem. Once a company has decided which architecture to use in its data centre, it is in most cases also bound to the virtualisation software. VMware for instance only supports the x86, whereas Xen also supports PowerPC. Hence a heterogeneous IT infrastructure with different architectures or even different CPU manufacturers is almost impossible to manage or maintain.

Another important point is the performance of virtual machines. Due to the memory footprint of the hypervisor, the virtual machines on the host have less available memory for their own tasks. Furthermore, emulating and mapping every access to the CPU and RAM produces a significant ad-

³³ [CTO Roundtable on Virtualization](#); *Communications of the ACM*; p. 52

ministrative overhead. This reduces the overall performance of a host and therefore the performance of each VM. In comparison to the execution of an operating system on bare hardware, a VM doesn't perform "good or even fair".³⁴

5.2. Business Aspects and Costs

While companies are usually aware of the technical challenges, they often underestimate the monetary impact of a new IT infrastructure on their business.

Due to the fact that most data centres have grown throughout their lifetime, they don't consist of homogeneous servers. This makes live migration complicated or even impossible and can be difficult in terms of compatibility as well. The cost-intensive consequence of this is that incompatible hardware has to be replaced by new servers. Furthermore, since virtualisation requires shared network storage devices such as Fibre channel or iSCSI, new storage and network devices have to be acquired and installed. Not only are they very expensive to buy, but they also eat up an enormous amount of power and form a big percentage of the overall data centre cost.

Another often unconsidered aspect of an infrastructural change is the fact that even though the amount of servers reduces, the complexity of the data centre increases. That is, administration gets more difficult and trained specialists will be necessary to supervise the new virtualised data centre. Due to the fact that the number of operating systems in the new environment stays the same or even increases, the amount of required system administrators doesn't change significantly. It is even possible that more staff needs to be hired because the number of administrators "grows linearly with the number of VMs".³⁵

Virtualisation makes it very easy to provide services like Web or FTP servers. Instead of having to set up a new machine, installing an OS and configuring the service, a VM can just be cloned from an existing machine or template. This can create a huge problem in terms of licensing costs if many virtual machines use non-free operating systems or software such as Microsoft Windows, IIS or SAP. Currently, most software vendors don't make any difference between a virtual machine and a physical computer. Without a sophisticated inventory management of soft- and virtual hardware, licensing costs could lower the expected savings and the return on investment.

34 [Virtualization – From the Desktop to the Enterprise](#); *Chris Wolf, Erick M. Halter*; page 5

35 [CTO Roundtable on Virtualization](#); *Communications of the ACM*; p. 48/49

6. Conclusion

In conclusion, virtualisation is a very powerful technology but is often misunderstood and overestimated. Even though it can save costs, it requires very intensive preparations and planning to realise possible savings in the long run. On the one hand, the technology is a driving force for service providers and most of them wouldn't survive without it. On the other hand, taking a look in the near past shows how much room for improvement and potential virtualisation still has. Missing standards and compatibility issues are only some of them. Most vendors have made considerable steps in the last years and as long as the market asks for new solutions, they will continue to be inventive. So far, market leader VMware clearly is the winner of this competition, but with powerful competitors like Microsoft and Citrix it will be interesting to see who will win the race.

A. References

Literature

Virtualization – From the Desktop to the Enterprise

Ch. Wolf, E. M. Halter; 1st edition; May 2005

VMware ESX – Automatisierung, Befehle, Scripting

Dennis Zimmer; 1st edition; May 2007

Advanced Server Virtualization: VMware and Microsoft Platforms in the Virtual Data Center

David Marshall, Wade A. Reynold, Dave McCrory; CRC Press; 2006

White Papers / Articles

Software as a Service: Strategic Backgrounder

Software & Information Industry Association; February 2001; <http://siia.net/estore/ssb-01.pdf>, accessed 24/09/08

System-Level Virtualization for High-Performance Computing

G. Vallée, Ch. Engelmann, et al.; February 2008; IEEE

Live Migration of Virtual Machines

Ch. Clark, K. Fraser et al.; Cambridge University; 2005

<http://www.cl.cam.ac.uk/research/srg/netos/papers/2005-migration-nsdi-pre.pdf>, accessed 13/10/08

Virtualization: Microsoft's Price Versus VMware's Features

Roger Smith; InformationWeek; September 2008; ABI/INFORM Global

CTO Roundtable on Virtualization

Communications of the ACM; Volume 51, Issue 11; November 2008; ACM Portal

Strategien für ein energieeffizientes Data Center

Jana Behr; iX; November 2008; p. 96

VMware White Papers / Documentations

Virtualization Overview

<http://www.vmware.com/pdf/virtualization.pdf>, accessed 25/09/08

Virtual Networking Concepts

http://www.vmware.com/files/pdf/virtual_networking_concepts.pdf, accessed 21/10/08

Resource Management Guide

http://www.vmware.com/pdf/vi3_35/esx_3/r35/vi3_35_25_resource_mgmt.pdf, accessed 01/11/08

Introduction to VMware Infrastructure

http://www.vmware.com/pdf/vi3_35/esx_3/r35/vi3_35_25_intro_vi.pdf, accessed 05/10/08

Understanding Full Virtualization, Paravirtualization, and Hardware Assist

http://www.vmware.com/files/pdf/VMware_paravirtualization.pdf, accessed 05/10/08

VMware VMotion and CPU Compatibility

http://www.vmware.com/files/pdf/vmotion_info_guide.pdf, accessed 11/10/08

Online Sources

VMware announces VMware Ready Program

<http://markets.on.nytimes.com/>, accessed 27/10/08

VMware and CPU Virtualization Technology

Jack Lo, Sr. Director Research & Development, VMware Inc.

<http://download3.vmware.com/vmworld/2005/pac346.pdf>, accessed 29/10/08

Provisioning and Migrating Virtual Machines

Clarence Wagnon, VMware Inc.

<http://download3.vmware.com/vmworld/2005/pac347.pdf>, accessed 3/11/08

VMware Infrastructure Online Library

<http://pubs.vmware.com/vi35u2/>, accessed 21/10/08

SaaS needs virtualization

Ilya Baimetov, Leading developer of the Parallels SaaS platform

<http://blogs.parallels.com/hostingandsaas/2007/07/saas-needs-virt.html>, accessed 12/10/08